

**Heritage Academy Charter Schools**  
**Heritage Academy of Del Rio**  
**2021-2022 Campus Improvement Plan**

**Accountability Rating: Not Rated: Declared State of Disaster**



**HERITAGE**  
**A C A D E M Y <sup>TM</sup>**

# Mission Statement

The Heritage Academy educational philosophy maintains that we value each child as an individual person with unbridled spirit and potential, and each parent as their most fundamental educator. While modeling virtuous conduct and facilitating a comprehensive core curriculum, we emphasize the value of respecting and nurturing the child's dignity as a person while offering them an atmosphere which reflects honor, kindness, and scholarship. Children have a natural inclination to learn, and we intend to provide extraordinary opportunities for each individual child by creating and nurturing an environment that stimulates intellectual growth between all subjects. Our priority is to cultivate an enduring desire to learn and to promote virtuous character. We are able to accomplish this by maintaining a rich culture of teaching and learning while providing each student with the fundamentals of a classical education within a 21st Century environment.

## Vision

Through a comprehensive core curriculum and the pursuit of cultural literacy, students will acquire the skills and critical knowledge expected of the 21st century learner in preparation for rigorous academic study.

## Value Statement

Through an environment of academic excellence that reflects honor, kindness, and scholarship, we intend to educate and promote an atmosphere that affords each student the self-determination and resources to contemplate and engage in experiences that expand their boundless capacity for academic and social growth. Heritage Academy believes in exposing children to great and noble ideas through resources that are rich in literary content, scientific inquiry, real world problem solving mathematics, and the appreciation of learning history, art, music and poetry.

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# Comprehensive Needs Assessment

## Demographics

### Demographics Summary

The student population at Heritage Academy of Del Rio is approximately 161 and serves students in grades 9th through 12th grade. According to the 2019-2020 TPAR Report of our campus profile, student population includes: Hispanic 92.5% White 5.6%%, Asian 0%, African American 0%, American Indian 0%, Economically Disadvantaged 49.7%, Limited English Proficient (LEP) 60.2%, At-Risk 82.6%, Migrant 0% , Special Education 5.6%, 504 2.5%, and Dual Credit 16%.

### Demographics Strengths

- Early RTI plans are in place and updated continuously with current academic data
- After-school tutorials are offered for all students.
- ELL student identification and placement into the ESL Program within the 20 day period
- ELL's are receiving more daily direct instruction.
- At-Risk students receive extra support. For example, after-school tutorials, in school tutorials and online programs.

### Problem Statements Identifying Demographics Needs

**Problem Statement 1 (Prioritized):** The growing number of ELL students reflects the support needed for teachers on continuing to meet their needs. **Root Cause:** Provide more academic support and interventions to ESL program. (Educators/students)

# Student Learning

## Student Learning Summary

Methods used to collect data reviewed throughout the needs assessment process included stakeholder surveys, 2019 campus-level student performance-based report (e.g., Accountability Ratings and Federal Report Cards), 2019-2020 SY state and local student assessment data (e.g., STAAR, and Benchmarks), district/campus-level analysis of curriculum resources, instructional support programs (e.g., Reading Horizons, CTE online courses, Accelerated Reader and Study Island), professional development, parent involvement, health and safety practices, student attendance and discipline reports, and federal grant-funded projects and initiatives (e.g., Title I Teacher & Reading and Math Specialist).

According to the data collected throughout the school year the area of weakness is English I. Once weaknesses are identified, teachers plan instruction accordingly to target the areas of need. If needed, teachers plan for targeted student intervention & instruction by peer tutoring, Saturday camps, after school tutorials, on-line programs and pull-out programs. Teachers will continue to receive opportunities for more staff development targeted toward their testing subject.

## Student Learning Strengths

- U.S. History 100% passing rate
- Algebra 93 % passing rate
- Biology 91% passing rate
- Dual Credit enrollment has triple from last school year
- 0% Dropout Rate
- CTE programs meet state requirement

## Problem Statements Identifying Student Learning Needs

**Problem Statement 1 (Prioritized):** English 1 EOC below district expectations. **Root Cause:** There is a need to increase academic instruction by setting high expectations in correlation with TEKS in English I.

# School Processes & Programs

## School Processes & Programs Summary

### Instruction/Curricular

Student data is used to drive instructional planning. Teachers review state and local data in order to determine the most effective course of action. Once lesson plans are implemented, teachers continue to monitor progress of each student in order to determine what interventions, if any, are needed. Teachers spiral back and/or offer enrichment activities to keep all students progressing and actively learning. Remedial programs will be implemented in addition to regularly scheduled classes (Saturday Camps, Total System, etc.).

### Personnel

Professional development and mentors are provided as deemed beneficial by administration. Teachers are provided ample time to plan and collaborate with colleagues in order to meet the needs of their classroom. Incentives are offered to teachers for holding higher degrees and additional certifications (Master's Degree, ESL, Math/Science certificate).

## School Processes & Programs Strengths

Teachers meet regularly during a common time to design assessments and lessons. Teachers also analyze data and student work in order to drive instructional decisions. Heritage Academy Del Rio is staffed with full time teachers of which over 50% are highly qualified. Over 200 Chromebooks are available to students to increase technological skills and implement CTE courses.

### Data sources-

- Study Island Usage Report
- Interim Assessment
- DMAC
- DMAC Quantile Reports
- Total System Google Sheets
- MAP Benchmark Results
- Reading Horizons Reports
- Tutorial List
- TELPAS Scores
- PIEMS
- STAAR Scores
- EOC Scores
- Accelerated Reader
- Edgenuity

**Problem Statements Identifying School Processes & Programs Needs**

**Problem Statement 1 (Prioritized):** Limited access for students to become proficient with modern technology. **Root Cause:** Heritage Academy of Del Rio lacks technology trainings.

**Problem Statement 2 (Prioritized):** Professional development for teachers and support staff is not adequately provided throughout the school year. **Root Cause:** Lack of comprehensive professional development plan for teachers and staff.

# Perceptions

## Perceptions Summary

Heritage Academy High School of Del Rio prides itself on the family atmosphere it provides for staff, students and parents. Everyone involved in the daily routines of the school have a voice and is treated with respect. Parents have a relationship with the staff that allows needs and concerns to be addressed in a timely manner. The uniform policy increases positive interactions between students and improves behavior. Feedback received from staff, students and parents through surveys reiterates what is already felt at the school. Everyone is an integral part of the family culture that fosters the success at Heritage Academy High School of Del Rio.

## Perceptions Strengths

A small school feeling is what draws many families to Heritage Academy of Del Rio. Free tuition offers a private school setting without the cost. Partly because of the size, the school does not experience bullying behavior or the great number of dropouts that the local school district struggles with.

## Problem Statements Identifying Perceptions Needs

**Problem Statement 1 (Prioritized):** The school needs to facilitate more opportunities for parents to be informed (ESL/general expectations) and involved in their children education.  
**Root Cause:** Due to the newly formed Parent Action Committee protocols still not mastered.

**Problem Statement 2 (Prioritized):** There are minimal community sponsorship and partnerships beyond local resources to promote school identity, student and parent awareness, equity in schools. **Root Cause:** Minimal record of participation in social events/activities to engage regional and community resources in promoting student/parent awareness and academic growth.



# Priority Problem Statements

**Problem Statement 4:** The growing number of ELL students reflects the support needed for teachers on continuing to meet their needs.

**Root Cause 4:** Provide more academic support and interventions to ESL program. (Educators/students)

**Problem Statement 4 Areas:** Demographics

**Problem Statement 1:** English 1 EOC below district expectations.

**Root Cause 1:** There is a need to increase academic instruction by setting high expectations in correlation with TEKS in English I.

**Problem Statement 1 Areas:** Student Learning

**Problem Statement 2:** Limited access for students to become proficient with modern technology.

**Root Cause 2:** Heritage Academy of Del Rio lacks technology trainings.

**Problem Statement 2 Areas:** School Processes & Programs

**Problem Statement 3:** The school needs to facilitate more opportunities for parents to be informed (ESL/general expectations) and involved in their children education.

**Root Cause 3:** Due to the newly formed Parent Action Committee protocols still not mastered.

**Problem Statement 3 Areas:** Perceptions

**Problem Statement 5:** Professional development for teachers and support staff is not adequately provided throughout the school year.

**Root Cause 5:** Lack of comprehensive professional development plan for teachers and staff.

**Problem Statement 5 Areas:** School Processes & Programs

**Problem Statement 6:** There are minimal community sponsorship and partnerships beyond local resources to promote school identity, student and parent awareness, equity in schools.

**Root Cause 6:** Minimal record of participation in social events/activities to engage regional and community resources in promoting student/parent awareness and academic growth.

**Problem Statement 6 Areas:** Perceptions

# Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

## **Improvement Planning Data**

- District goals
- State and federal planning requirements

## **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Federal Report Card Data

## **Student Data: Assessments**

- State and federally required assessment information
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- SAT and/or ACT assessment data

## **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Discipline records

## **Employee Data**

- Staff surveys and/or other feedback
- Professional development needs assessment data

## **Parent/Community Data**

- Parent surveys and/or other feedback
- Parent engagement rate

## **Support Systems and Other Data**

- Processes and procedures for teaching and learning, including program implementation
- Budgets/entitlements and expenditures data





# Goals

**Goal 1:** All students will be taught in an environment that is safe, drug-free, and conducive to learning.

**Performance Objective 1:** Teachers, staff, parents and community members will work collaboratively to increase a positive and safe environment by 5%.

**Evaluation Data Sources:** Student Survey (Twice Per School Year)  
 Parent Survey (Twice Per School Year)  
 Sign-in Sheets  
 Referrals

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Provide training for teachers, staff, and administration in dealing with high-needs student intervention topics, such as bullying, cyber-bullying, harassment, mediation, etc.</p> <p><b>Strategy's Expected Result/Impact:</b> Decrease Referrals            Decrease incident of bullying            Sign-in Sheets</p> <p><b>Staff Responsible for Monitoring:</b> Principal            AP            Teachers</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            3.1, 3.2</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> The school will create partnerships with local agencies to participate and disseminate information about the public services their agencies offer in order to promote a safe environment.</p> <p><b>Strategy's Expected Result/Impact:</b> Agendas            Roster of Community Agencies and Organizations            Sign-in Sheets</p> <p><b>Staff Responsible for Monitoring:</b> Principal            AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.6, 3.1, 3.2</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>

Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> Students will participate in safety awareness presentations.</p> <p>Red Ribbon Week DRPD Presentations Sheriff Presentations</p> <p><b>Strategy's Expected Result/Impact:</b> Minutes of Meetings Sign-in Sheets Agendas</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 3.1, 3.2</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 4 Details	Formative Reviews		
<p><b>Strategy 4:</b> Monthly student incentives will be given to promote positive behavior.</p> <p><b>Strategy's Expected Result/Impact:</b> Motivational speaker/Teamwork speaker</p> <p><b>Staff Responsible for Monitoring:</b> Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress         </div> <div style="text-align: center;">  Accomplished         </div> <div style="text-align: center;">  Continue/Modify         </div> <div style="text-align: center;">  Discontinue         </div> </div>			

**Goal 2:** Students across all grade levels will meet or exceed state standards in reading, math, writing, science and social studies for EOC by June 2022.





**Performance Objective 1:** English I and II EOC assessment scores will improve by 5% by 2022 school year.

**Evaluation Data Sources:** EOC Reading Analysis  
 Edgenuity Progress Reports  
 Benchmarks  
 Nine Weeks assessment  
 Total System  
 Walkthrough and observation data

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Add a writing course to student schedule to assist students with reading and writing interventions and strategies.</p> <p><b>Strategy's Expected Result/Impact:</b> Benchmarks            MAP            TELPAS            EOC</p> <p><b>Staff Responsible for Monitoring:</b> Principal            AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6            - <b>Comprehensive Support Strategy</b></p> <p><b>Funding Sources:</b> Reading Specialist - 211 ESSA-Title I, Part A</p>	Formative		
	Nov	Feb	June

Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> Use reading assessment/development data to identify students at risk for reading difficulties, to further diagnose, to plan intervention and to measure progress.</p> <p><b>Strategy's Expected Result/Impact:</b> Benchmarks  MAP  DMAC  TELPAS  EOC  Edgenuity Reports</p> <p><b>Staff Responsible for Monitoring:</b> ELA Teachers  ESL Coordinator  ESL Teachers  Principal  Title I Teacher</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>  2.4, 2.5, 2.6  - <b>Comprehensive Support Strategy</b></p> <p><b>Funding Sources:</b> Study Island/Reading Horizons - 211 ESSA-Title I, Part A - \$5,000</p>	Formative		
	Nov	Feb	June
Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> Provide professional development in reading instruction for teachers.</p> <p><b>Strategy's Expected Result/Impact:</b> Benchmarks  MAP  TELPAS  EOC  Observations</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator  Principal  AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>  2.4, 2.5, 2.6  - <b>Comprehensive Support Strategy</b></p> <p><b>Funding Sources:</b> - 211 ESSA-Title I, Part A</p>	Formative		
	Nov	Feb	June

Strategy 4 Details	Formative Reviews		
<p><b>Strategy 4:</b> Utilize Edgenuity for Reading.</p> <p><b>Strategy's Expected Result/Impact:</b> Benchmarks MAP TELPAS Accelerated Reading EOC Edgenuity</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 5 Details	Formative Reviews		
<p><b>Strategy 5:</b> Students will keep a journal in the Creative Writing class to summarize and synthesize information learned.</p> <p><b>Strategy's Expected Result/Impact:</b> Journal Checks</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers ESL Coordinator Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>Comprehensive Support Strategy</b></p> <p><b>Funding Sources:</b> - 420-PIC 11 General Fund</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>

Strategy 6 Details	Formative Reviews		
<p><b>Strategy 6:</b> Saturday school will be offered twice in March to better prepare students for the EOC</p> <p><b>Strategy's Expected Result/Impact:</b> Sign-in Sheets Assessment Reports observations Schedules</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers ESL Coordinator Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 7 Details	Formative Reviews		
<p><b>Strategy 7:</b> Provide a Title I teacher and Title 1 aide to assist teachers and students with interventions and strategies in reading and math.</p> <p><b>Strategy's Expected Result/Impact:</b> Increased student academic performance in ELA and math. Increase parent involvement in planning and school wide activities.</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6, 3.1, 3.2 - <b>Comprehensive Support Strategy</b></p> <p><b>Funding Sources:</b> Title I Teacher - 211 ESSA-Title I, Part A - \$23,800</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 8 Details	Formative Reviews		
<p><b>Strategy 8:</b> Implement Writing Process Folders to 9th grade students to reinforce the writing process.</p> <p><b>Strategy's Expected Result/Impact:</b> Record of writing samples Benchmarks MAP</p> <p><b>Staff Responsible for Monitoring:</b> Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
<div style="display: flex; justify-content: space-around; align-items: center;"> <span> No Progress</span> <span> Accomplished</span> <span> Continue/Modify</span> <span> Discontinue</span> </div>			







**Goal 2:** Students across all grade levels will meet or exceed state standards in reading, math, writing, science and social studies for EOC by June 2022.

**Performance Objective 2:** Biology and US History EOC assessment scores will remain above 90% for 2022 school year.

**Evaluation Data Sources:** Walkthrough and observation data  
 EOC Progress Measure results  
 District Benchmark Item Analysis  
 Total System  
 Edgenuity Reports

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Students will have access to a science laboratory to perform experiments and showcase them.</p> <p><b>Strategy's Expected Result/Impact:</b> Walkthrough            Observations            Assessments            EOC</p> <p><b>Staff Responsible for Monitoring:</b> Science Teacher            Principal            AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6            - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> Utilize and monitor Edgenuity for Science.</p> <p><b>Strategy's Expected Result/Impact:</b> Walkthrough            Observations            EOC            Lesson plans            Edgenuity Reports</p> <p><b>Staff Responsible for Monitoring:</b> Science and Social Studies Teacher            Principal            AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6            - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>





Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> Provide professional development for science instruction.</p> <p><b>Strategy's Expected Result/Impact:</b> EOC Results            Benchmarks            MAP            Lesson Plans</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator            Principal            AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.5, 2.6            - Comprehensive Support Strategy</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 4 Details	Formative Reviews		
<p><b>Strategy 4:</b> Continue implementing the Total System for after school tutorials.</p> <p><b>Strategy's Expected Result/Impact:</b> On-line Google Sheets            Observations            Increase Assessment results</p> <p><b>Staff Responsible for Monitoring:</b> Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6            - Comprehensive Support Strategy</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
 No Progress  Accomplished  Continue/Modify  Discontinue			

**Goal 2:** Students across all grade levels will meet or exceed state standards in reading, math, writing, science and social studies for EOC by June 2022.

**Performance Objective 3:** Algebra I EOC assessment will remain above 90% for the 2022 school year.

**Evaluation Data Sources:** Walkthrough and observation data  
 EOC Progress Measure results  
 District Benchmark Item Analysis  
 Total System  
 Edgenuity Reports  
 YPG's (Yearly Planning Guides) and SPG's (Student Performance Guides)

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Utilize and monitor Edgenuity for math.</p> <p><b>Strategy's Expected Result/Impact:</b> Benchmarks            MAP            TELPAS            Edgenuity Reports</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers            Principal            AP            Title I Teacher</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> Provide professional development in math instruction.</p> <p><b>Strategy's Expected Result/Impact:</b> Benchmarks            MAP            TELPAS            EOC</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator            Principal            AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>

Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> Continue implementing the Total System for after school tutorials.</p> <p><b>Strategy's Expected Result/Impact:</b> On-line Google Sheets Observations Increase Assessment results</p> <p><b>Staff Responsible for Monitoring:</b> Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 4 Details	Formative Reviews		
<p><b>Strategy 4:</b> Saturday school will be offered twice in March to better prepare students for the EOC.</p> <p><b>Strategy's Expected Result/Impact:</b> Sign-in Sheets Assessment Reports observations</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers ESL Coordinator Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
<div style="display: flex; justify-content: space-around; align-items: center;"> <span> No Progress</span> <span> Accomplished</span> <span> Continue/Modify</span> <span> Discontinue</span> </div>			





**Goal 3:** 100% of all students will have access to educational opportunities that promote college and career readiness and produce well-rounded graduates who are prepared for future responsibilities by June 2022.

**Performance Objective 1:** All high school students will be prepared to graduate on time and equipped for college and career readiness.

**Evaluation Data Sources:** Record of applications  
 Tests results (PSAT, ASVAB, SAT, ACT)  
 Transcripts  
 Personal Graduation Plans  
 Individual Education Plans

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Provide dual credit opportunities for eligible HS students through payment of tuition, textbooks and transportation.</p> <p><b>Strategy's Expected Result/Impact:</b> Increased student achievement and college /career readiness by June 2022.            Student Dual Credit Enrollment</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.4, 2.5, 2.6            - Comprehensive Support Strategy</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> Meet with parents to discuss student transition plan.</p> <p><b>Strategy's Expected Result/Impact:</b> Sign in Sheets            Observations</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>            2.5, 2.6, 3.1            - Comprehensive Support Strategy</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>

Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> Provide students opportunities to get familiar with college/careers (workshops).</p> <p><b>Strategy's Expected Result/Impact:</b> Record of applications submitted Sign in sheets Copy of handouts</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 4 Details	Formative Reviews		
<p><b>Strategy 4:</b> The school will provide information on college application process, PSAT, TSI, ASVAB, and SAT and pay the SAT fees for all seniors.</p> <p><b>Strategy's Expected Result/Impact:</b> Record of applications submitted Sign in sheets Copy of handouts</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 5 Details	Formative Reviews		
<p><b>Strategy 5:</b> Provide coherent CTE course sequences and resources for middle school and high school students.</p> <p><b>Strategy's Expected Result/Impact:</b> Increased student participation in coherent CTE courses.</p> <p><b>Staff Responsible for Monitoring:</b> CTE Teachers Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>

Strategy 6 Details	Formative Reviews		
<p><b>Strategy 6:</b> Make "College Day" visits available to all Juniors and Seniors.</p> <p><b>Strategy's Expected Result/Impact:</b> Record of applications submitted Sign in sheets Copy of handouts</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 7 Details	Formative Reviews		
<p><b>Strategy 7:</b> Schedule at least one college fair for the Junior and Senior class to increase college awareness on admissions, scholarships and financial aid process.</p> <p><b>Strategy's Expected Result/Impact:</b> Program of presenter</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
 No Progress  Accomplished  Continue/Modify  Discontinue			

**Goal 4:** Increase program options to develop and reinforce strengths, needs, and interests of students in special programs.

**Performance Objective 1:** 80% of the English Language Learners will continue to make progress in their listening, speaking, reading, and writing skills.

**Evaluation Data Sources:** End-of-Course Scores





TELPAS Results

Benchmarks

Nine Weeks Exams

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Ensure all teachers are teaching the English Language Proficiency Standards (ELPS) as part of their daily core content curriculum.</p> <p><b>Strategy's Expected Result/Impact:</b> Lesson Plans Walkthroughs TELPAS</p> <p>Increase passing rates for ELL students in courses Increase student performance rates for ELL students on EOC</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.6 - <b>Comprehensive Support Strategy</b></p>	Formative		
	Nov	Feb	June



Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> Ensure all teachers use best EL practices within the classroom to reinforce listening, speaking, reading and writing skills through use of Edgenuity.</p> <p><b>Strategy's Expected Result/Impact:</b> Walkthroughs Program Evaluations EOC TELPAS</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator Assistant campus administrator Campus Administrator Title I Teacher</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.6 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> ESL training will be offered to all ELs parents and teachers by the ESL Coordinator.</p> <p><b>Strategy's Expected Result/Impact:</b> Sign in sheets Agendas Observations</p> <p><b>Staff Responsible for Monitoring:</b> Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.6, 3.1 - <b>Comprehensive Support Strategy</b></p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
 No Progress  Accomplished  Continue/Modify  Discontinue			

**Goal 4:** Increase program options to develop and reinforce strengths, needs, and interests of students in special programs.





**Performance Objective 2:** Heritage Academy of Del Rio will increase the academic performance of all SPED students across all STAAR/EOC assessments.

**Evaluation Data Sources:** DMAC

MAP

EOC

LAS LINKS

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> All teachers will be trained and supported throughout the school year in meeting the needs of SPED students.</p> <p><b>Strategy's Expected Result/Impact:</b> Sign-in Sheets Observations Training Agendas</p> <p><b>Staff Responsible for Monitoring:</b> Principal SPED Teacher AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - Comprehensive Support Strategy</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> SPED Teacher will plan with content area teachers during their conference period to increase student academic achievement.</p> <p><b>Strategy's Expected Result/Impact:</b> Assessment reports Observations</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers Principal Title I Teacher</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - Comprehensive Support Strategy</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
 No Progress  Accomplished  Continue/Modify  Discontinue			

**Goal 4:** Increase program options to develop and reinforce strengths, needs, and interests of students in special programs.

**Performance Objective 3:** Due to the increase of students with dyslexia enrollment and to address increase compliance measures regarding assessment and interventions for dyslexia students, the district will assign a dyslexia teacher to meet the needs of dyslexic students.

**Targeted or ESF High Priority**

**Evaluation Data Sources:** Enrollment





**Goal 5:** Parent involvement will increase by 10% for the school year 2022.

**Performance Objective 1:** Parent involvement will increase by 10% in parental meetings to increase a more positive and educational environment.

**Evaluation Data Sources:**

- Staff Survey
- Parent Satisfactory Survey
- Parent Teacher Association (PTA) Participation
- ESL Advisory Participation

Strategy 1 Details	Formative Reviews		
<p><b>Strategy 1:</b> Increase the level of parent involvement to improve student achievement.</p> <p>Open House  Thanksgiving Luncheon  Christmas Program  Spring Festival  Muffins with Mom  Donuts with Dad  Talent Show  Science Fair</p> <p><b>Strategy's Expected Result/Impact:</b> Sign in Sheets  Record of activity  Website announcement</p> <p><b>Staff Responsible for Monitoring:</b> All Teachers  AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>  3.1</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 2 Details	Formative Reviews		
<p><b>Strategy 2:</b> Provide monthly calendars of school related activities and information.</p> <p><b>Strategy's Expected Result/Impact:</b> Sign in Sheets  Record of activity  Website announcement</p> <p><b>Staff Responsible for Monitoring:</b> Administrative Assistant  Principal</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b>  3.1</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>

Strategy 3 Details	Formative Reviews		
<p><b>Strategy 3:</b> All communication with parents via calls, mail outs and website links will be made available in both English and Spanish.</p> <p><b>Strategy's Expected Result/Impact:</b> Mail Phone calls Website</p> <p><b>Staff Responsible for Monitoring:</b> Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 3.1</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
Strategy 4 Details	Formative Reviews		
<p><b>Strategy 4:</b> Ensure representation of community and parent involvement in the decision-making process.</p> <p>LPAC Campus Improvement Plan CTE</p> <p><b>Strategy's Expected Result/Impact:</b> Minutes of Meetings Sign-in Sheets Agendas</p> <p><b>Staff Responsible for Monitoring:</b> ESL Coordinator Principal AP</p> <p><b>Schoolwide and Targeted Assistance Title I Elements:</b> 3.1</p>	<b>Formative</b>		
	<b>Nov</b>	<b>Feb</b>	<b>June</b>
 No Progress  Accomplished  Continue/Modify  Discontinue			

# Title I Personnel

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Velma Valdez	Title I Teacher	Title I	1.0

# A Site Based Committee

<b>Committee Role</b>	<b>Name</b>	<b>Position</b>
Administrator	Carol Mireles	Asst. Administrator
Non-classroom Professional	Ralph Garza	ESL Teacher
Classroom Teacher	Christina Hernandez	Special Education Teacher
Non-classroom Professional	Velma Valdez	Title I Teacher
Non-classroom Professional	Brenda Flores	Administrative Assistant

# Campus Funding Summary

420-PIC 11 General Fund					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
2	1	5			\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00
<b>+/- Difference</b>					\$0.00
420-PIC 22 State Career & Technical					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00
<b>+/- Difference</b>					\$0.00
420-PIC 23 State Special Education					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00
<b>+/- Difference</b>					\$0.00
420-PIC 24 State Comp Ed (SCE)					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00
<b>+/- Difference</b>					\$0.00
420-PIC 25 State Bilingual/ESL					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00



420-PIC 25 State Bilingual/ESL					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
<b>+/- Difference</b>					\$0.00
211 ESSA-Title I, Part A					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
2	1	1	Reading Specialist		\$0.00
2	1	2	Study Island/Reading Horizons		\$5,000.00
2	1	3			\$0.00
2	1	7	Title I Teacher		\$23,800.00
<b>Sub-Total</b>					\$28,800.00
<b>Budgeted Fund Source Amount</b>					\$70,000.00
<b>+/- Difference</b>					\$41,200.00
224 IDEA B, Formula Sp-Ed					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00
<b>+/- Difference</b>					\$0.00
225 IDEA B, Preschool Sp-Ed					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$0.00
<b>+/- Difference</b>					\$0.00
255 ESSA-Title II, Part A					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$3,000.00
<b>+/- Difference</b>					\$3,000.00

289 ESSA-Title IV, Part A					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$8,500.00
<b>+/- Difference</b>					\$8,500.00
198 Fund-raising					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
<b>Sub-Total</b>					\$0.00
<b>Budgeted Fund Source Amount</b>					\$300.00
<b>+/- Difference</b>					\$300.00
<b>Grand Total Budgeted</b>					\$81,800.00
<b>Grand Total Spent</b>					\$28,800.00
<b>+/- Difference</b>					\$53,000.00